Allegheny Regional Asset District
2011 Final
Operating and Capital Budget

Board of Directors

Daniel J. Griffin
Robert Jones, Chair
Dusty Kirk
Stanley J. Parker
Rick Pierchalski
Dr. Daniel Rosen
Constance L. Yarris

Staff

David L. Donahoe, Executive Director
Carolyn Marks, Ass’t Executive Director
Diane Hunt, Senior Program Officer
Julie Goetz, Communication Manager
Judy Doyle, Office Manager
James Norris, Chief Counsel
# Table of Contents

- **Introduction** 3
- **Allocations Committee Report** 4
- **Comparative Summary** 5
- **Revenue Narrative** 6
- **Allocation Narrative** 7
- **Budget Process and Policy Objectives** 9
- **Allocation Listing** 11
- **Allocation Descriptions** 16
- **Administrative Budget** 25
Introduction

The Allegheny Regional Asset District is an area wide special purpose unit of local government that exists under authority of Pennsylvania Act 77 of 1993. The area of the District is the same as Allegheny County, Pa. The purpose of the District is to distribute half of the proceeds from a one percent county sales tax to projects and facilities designated as regional assets. The act specifically describes those assets as civic, recreational, sports and cultural facilities, libraries and other entities as determined by the Board of Directors.

Grants to regional assets are made through the budget process. Under the Act, the District is required to prepare a preliminary budget ninety days prior to the end of its fiscal year, which is the same as a calendar year. It then must adopt a final budget thirty days prior to the end of its fiscal year. Final allocations must be supported by six of the seven voting Board members who are required to hold a public hearing on the proposed budget.

Certain assets have been given status as “contractual assets”, that is, they have contracts with the District guaranteeing funding for a period of five years (2010-2014). In addition, the District has entered into multi-year commitments with the Sports and Exhibition Authority related to facility debt. The District has also elected to fund other assets. The budget is organized to reflect these three categories of assets.

Questions or comments concerning the budget may be addressed to the District in writing or during the public comment period held at each regularly scheduled Board meeting. A schedule of meetings as well as additional information may be obtained from the District office at:

425 Sixth Avenue
Pittsburgh Pa. 15219 (412) 227-1900 or Fax (412) 227-1905 TT 1-800-654-5984
e-mail: info@radworkshere.org http://www.radworkshere.org
Board Members:

We are submitting a resolution providing for adoption of the 2011 budget. The total amount of the budget, $81.1 million, is an increase of $900,000 from the preliminary budget released in September. We are making this recommendation after a review of revenue projections and receipt of public comment over the last two months.

Sales tax returns compared to the prior year have increased each month since May helping to offset earlier declines. Part of this increase, however, resulted from one time receipt of delinquent taxes from the tax amnesty program and audit findings.

Given that the District received more revenue than anticipated this year, the committee is recommending that we invest these funds in our assets through a series of increased 2011 operating grants. All contractual assets would now receive a 3% operating grant increase over 2010 funding and a number of annual grantees would also receive increased support.

There is no uniform agreement on the strength or duration of the economic recovery and it has not yet resulted in significant job growth. The committee, therefore, continues to recommend that the District budget 2011 tax revenue at the same level we will receive in 2010, minus the extraordinary delinquent receipts. The increases recommended here will come from reserve funds and can only be sustained with renewed growth in the fund.

The budget provides grants to 91 organizations and maintains the historic distribution of funds with libraries receiving 32% of the budget, parks 31%, sports facilities 18%, regional facilities including the Zoo, Phipps and the Aviary 8% and arts and cultural organizations 10%. Funding for District operations would remain at under 1% of budget.

In addition to the operating grants, the budget includes capital grant allocations to 15 regional parks throughout the county for projects ranging from installation of spray parks, new playgrounds, pavilions and a ball field, forestry management and general capital repairs.

The District also continues to support trails with two grants for trail work in the Mon Valley. An additional $250,000 is set aside for connection project grants designed to foster asset collaborations and lower overhead costs.

Developing projected financial plans in uncharted economic cycles has been a challenge for the District and remains so as we face a new year. Obviously, we hope that the recent positive trend continues. Our task, however, has been minimal compared to the work of the dedicated and generous asset board members who have worked to maintain these quality of life institutions for the benefit of all the citizens.

The budget resolution, approved by Chief Counsel, provides the necessary grant approvals and authorizations for staff to implement the budget. We recommend its adoption.

Submitted by
Dan Griffin, Dusty Kirk and Stan Parker
Allocations Committee
# 2011 Final Grant Budget Summary

<table>
<thead>
<tr>
<th>Sales Tax</th>
<th>2010 Budget</th>
<th>2011 Preliminary Budget</th>
<th>2011 Final Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>$76,600,000</td>
<td>$78,250,000</td>
<td>$78,250,000</td>
<td></td>
</tr>
<tr>
<td>Interest</td>
<td>$85,000</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>Reserves, lapses</td>
<td>$2,762,286</td>
<td>$1,878,740</td>
<td>$2,774,530</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>$79,447,286</td>
<td>$80,178,740</td>
<td>$81,074,530</td>
</tr>
<tr>
<td>Total Allocations</td>
<td>$79,447,286</td>
<td>$80,178,740</td>
<td>$81,074,530</td>
</tr>
</tbody>
</table>

## Allocations by Category

<table>
<thead>
<tr>
<th>Asset Category</th>
<th>Operating</th>
<th>Capital</th>
<th>Total</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contractual</td>
<td>$58,578,570</td>
<td>$1,615,000</td>
<td>$60,193,570</td>
<td>74%</td>
</tr>
<tr>
<td>Annual</td>
<td>$5,253,830</td>
<td>$401,000</td>
<td>$5,654,830</td>
<td>7%</td>
</tr>
<tr>
<td>Multi Year</td>
<td>$14,325,000</td>
<td></td>
<td>$14,325,000</td>
<td>18%</td>
</tr>
<tr>
<td>Connection Grants</td>
<td>$250,000</td>
<td></td>
<td>$250,000</td>
<td>&lt;1%</td>
</tr>
<tr>
<td>Administration</td>
<td>$651,130</td>
<td></td>
<td>$651,130</td>
<td>&lt;1%</td>
</tr>
<tr>
<td>Total</td>
<td>$78,162,740</td>
<td>$2,016,000</td>
<td>$81,074,530</td>
<td></td>
</tr>
</tbody>
</table>
Revenue

The District’s main source of revenue is one half of the proceeds from the Allegheny County 1% Sales and Use Tax. This tax is levied on the same basis as the Pennsylvania Sales and Use Tax. The other half of the tax goes to Allegheny County and the municipalities within the county for tax relief, general government purposes and aid to councils of government and/or regional programs. The District estimates it will receive $78.2 million in tax revenue in 2011. This is net of collection costs retained by the Pennsylvania Department of Revenue estimated to be $700,000. Another $700,000 million is charged to the sales tax distributed to the county and municipalities.

The following chart illustrates the actual receipts from 1995-2009 with the projection for 2010 and 2011. Although the District enjoyed growth in most years up through 2000, tax receipts began to level in 2001. The fund returned to a growth mode in 2005 but declined during the 2008-2009 recession. Some growth in revenue in 2010 is attributed to one time delinquent tax collections.

Interest earnings for 2011 are estimated to produce $50,000. In order to balance the budget, $2.7 million will be needed from the District's reserve fund.
Long Range Forecast

For long range planning purposes, the District is assuming that 2010 revenue will increase over 2009 thanks to significant delinquent tax collections. These are not expected to reoccur so the 2011 revenue shows a small decline. A 2-3% annual growth in tax is projected after that. This conservative growth plan accommodates the possibility of further economic downturns during the period. The following chart illustrates the tax projection.

The Board adopted a target balance for its reserve fund of 15% of its annual tax revenue. It also decided to decrease the reserve to that level in steps over a series of years in order to accommodate serious shortfalls of revenue in any one year. Based on 2010 projections, the target level is $11.5 million. The District long range projections indicate that, absent unexpected changes in revenue and expenditure trends, the District can sustain and grow the program through 2015.
**Allocations**

Out of a total allocation budget of $80.2 million, the District is proposing to allocate $59.6 million to contractual assets, $5.7 million to civic and cultural facilities and programs through annual grants, $14.4 million to multi-year assets and $651,130 to administration. The operating grants amount to $78.2 million or 97.5% of the budget while capital grants amount to $2 million or 2.5% of the budget. Administrative costs will use less than 1% of the allocations. The chart below illustrates the various functions supported by the allocations. In addition to the nine contractual assets and two multi-year grants to the Sport and Exhibition Authority, 78 other entities are proposed for funding.
**Budget Process and Policy Objectives**

The preparation of this preliminary budget follows an application process, which included public announcements and meetings and evaluation of 101 eligible requests. Applicants were given the opportunity to make a presentation to the Board of Directors during twenty hours of public review sessions.

The Board adopted a set of goals and priorities for evaluating the requests.

- To sustain and enhance the growth and quality of a diverse group of well managed and financially sound District based regional assets programming in areas funded by the District.

- To extend the benefits of asset programming to the widest possible audience.

- To encourage the involvement of young people as both audience and participants in asset activities.

Applicants were evaluated in three areas:

- Governance including an active and involved board, realistic measurable goals and progress toward meeting the goals, efforts to diversify and maximize resources, accurate and timely financial reporting, operating within a balanced budget, utilization of cash flow monitoring and ability to deal with financial stress (e.g. available cash reserves, low debt.)

- Programming including scheduled quality programming, outreach and audience development, consistent reviews and national recognition

- Diversity including a written organizational diversity plan.

Following is a listing and then a description of each recommended grant:
## 2011 Final Budget

<table>
<thead>
<tr>
<th>Contractual Assets</th>
<th>Operating</th>
<th>Capital</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allegheny County Library Association</td>
<td>$ 5,768,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Allegheny County Regional Parks</td>
<td>$ 17,510,000</td>
<td>$ 782,500</td>
<td>Capital for playground, spray park and pavilion installations, pool and restroom repairs.</td>
</tr>
<tr>
<td>Carnegie Library of Pittsburgh</td>
<td>$ 18,128,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Carnegie Library of Pittsburgh - EIN Grant</td>
<td>$ 2,501,040</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Carnegie Museums of Pittsburgh</td>
<td>$ 2,771,700</td>
<td></td>
<td></td>
</tr>
<tr>
<td>City of McKeesport Regional Park</td>
<td>$ 618,130</td>
<td>$ 50,000</td>
<td>Capital for resurfacing parking and road areas, shade tree replacement; recreation area lighting</td>
</tr>
<tr>
<td>City of Pittsburgh Regional Parks</td>
<td>$ 4,843,000</td>
<td>$ 782,500</td>
<td>Capital for wall, step, fence and sidewalk repair, road resurfacing, playground installation</td>
</tr>
<tr>
<td>National Aviary in Pittsburgh</td>
<td>$ 1,063,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Phipps Conservatory &amp; Botanical Gardens</td>
<td>$ 2,088,400</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Zoo &amp; PPG Aquarium</td>
<td>$ 3,287,300</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Contractual Assets</strong></td>
<td>$ 58,578,570</td>
<td>$ 1,615,000</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Multi-Year Agreements</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>SEA-Regional Destination Financing Plan</td>
<td>$ 13,400,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SEA- Arena Debt Service</td>
<td>$ 925,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Multi-Year Agreements</strong></td>
<td>$ 14,325,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Annual Grants</td>
<td>Operating</td>
<td>Capital</td>
<td>Notes</td>
</tr>
<tr>
<td>---------------------------------------------------</td>
<td>-----------</td>
<td>---------</td>
<td>-------------------------------------------------------</td>
</tr>
<tr>
<td>Afro American Music Institute</td>
<td>$ 25,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Allegheny Land Trust</td>
<td>$ 7,500</td>
<td>$ 166,000</td>
<td>Yough Trail resurfacing $15,000; Steel Valley Trail construction $151,000</td>
</tr>
<tr>
<td>Allegheny-Kiski Valley Historical Society</td>
<td>$ 2,250</td>
<td></td>
<td></td>
</tr>
<tr>
<td>American Jewish Museum of the JCC</td>
<td>$ 2,250</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Andrew Carnegie Free Library of Carnegie</td>
<td>$ 5,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Artists Image Resource</td>
<td>$ 2,250</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Associated Artists</td>
<td>$ 2,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Attack Theatre</td>
<td>$ 12,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Audubon Society of Western Pennsylvania</td>
<td>$ 10,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>August Wilson Ctr. for African American Culture</td>
<td>$ 275,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Avonworth Municipal Authority</td>
<td>$ 27,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bach Choir of Pittsburgh</td>
<td>$ 5,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bricolage Productions</td>
<td>$ 2,250</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bulgarian Nat. Educ. &amp; Cult. Ctr.</td>
<td>$ 4,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Calliope</td>
<td>$ 6,750</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Chatham Baroque</td>
<td>$ 12,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Children’s Festival Chorus</td>
<td>$ 8,100</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Children’s Museum of Pittsburgh</td>
<td>$ 210,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>City Theatre Company</td>
<td>$ 80,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community Theater Project Corporation (Kelly-Strayhorn)</td>
<td>$ 32,500</td>
<td></td>
<td>Includes $15,000 for roof repair project</td>
</tr>
<tr>
<td>Dance Alloy</td>
<td>$ 25,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Edgewood Symphony</td>
<td>$ 2,880</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Frick Art &amp; Historical Center</td>
<td>$ 50,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Name</td>
<td>Operating</td>
<td>Capital</td>
<td>Notes</td>
</tr>
<tr>
<td>----------------------------------------------------------------------</td>
<td>-----------</td>
<td>---------</td>
<td>-------------</td>
</tr>
<tr>
<td>FOR-The Father Ryan Arts Center</td>
<td>$</td>
<td>2,250</td>
<td></td>
</tr>
<tr>
<td>Gateway to the Arts</td>
<td>$</td>
<td>30,000</td>
<td></td>
</tr>
<tr>
<td>Gemini Theater Company</td>
<td>$</td>
<td>2,250</td>
<td></td>
</tr>
<tr>
<td>Greater Pittsburgh Arts Council</td>
<td>$</td>
<td>60,000</td>
<td></td>
</tr>
<tr>
<td>Historical Society of Western PA</td>
<td>$</td>
<td>500,000</td>
<td></td>
</tr>
<tr>
<td>Jazz Workshop</td>
<td>$</td>
<td>4,500</td>
<td></td>
</tr>
<tr>
<td>Kuntu Repertory Theatre</td>
<td>$</td>
<td>25,000</td>
<td></td>
</tr>
<tr>
<td>Manchester Craftsmen's Guild</td>
<td>$</td>
<td>200,000</td>
<td></td>
</tr>
<tr>
<td>Mattress Factory</td>
<td>$</td>
<td>36,000</td>
<td></td>
</tr>
<tr>
<td>McKeesport Symphony Society</td>
<td>$</td>
<td>8,500</td>
<td></td>
</tr>
<tr>
<td>Mendelssohn Choir of Pittsburgh</td>
<td>$</td>
<td>9,000</td>
<td></td>
</tr>
<tr>
<td>New Hazlett Theater Ctr. For the Performing Arts</td>
<td>$</td>
<td>9,000</td>
<td></td>
</tr>
<tr>
<td>New Horizon Theater</td>
<td>$</td>
<td>11,000</td>
<td></td>
</tr>
<tr>
<td>North Hills Art Center</td>
<td>$</td>
<td>2,250</td>
<td></td>
</tr>
<tr>
<td>North Suburban Symphonic Band</td>
<td>$</td>
<td>1,800</td>
<td></td>
</tr>
<tr>
<td>Opera Theater of Pittsburgh</td>
<td>$</td>
<td>8,100</td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Ballet Theatre</td>
<td>$</td>
<td>120,000</td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Camerata</td>
<td>$</td>
<td>2,500</td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Chamber Music Society</td>
<td>$</td>
<td>7,200</td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Civic Light Opera</td>
<td>$</td>
<td>118,000</td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Civic Orchestra</td>
<td>$</td>
<td>2,250</td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Community Broadcasting-WYEP</td>
<td>$</td>
<td>25,000</td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Concert Chorale</td>
<td>$</td>
<td>3,600</td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Cultural Trust</td>
<td>$</td>
<td>800,000</td>
<td></td>
</tr>
<tr>
<td>Organization</td>
<td>Operating</td>
<td>Capital</td>
<td>Notes</td>
</tr>
<tr>
<td>---------------------------------------------</td>
<td>-----------</td>
<td>---------</td>
<td>-------</td>
</tr>
<tr>
<td>Pittsburgh Filmmakers/Pgh. Center for the Arts</td>
<td>$200,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Glass Center</td>
<td>$27,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Irish &amp; Classical Theatre</td>
<td>$30,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Musical Theater</td>
<td>$36,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh New Music Ensemble</td>
<td>$4,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Opera, Inc.</td>
<td>$130,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Philharmonic</td>
<td>$2,250</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Playwrights Theatre Co.</td>
<td>$5,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Public Theater</td>
<td>$140,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Symphony Society</td>
<td>$950,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Youth Ballet</td>
<td>$4,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Youth Symphony</td>
<td>$8,100</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prime Stage</td>
<td>$8,100</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Quantum Theatre</td>
<td>$10,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Renaissance &amp; Baroque Society</td>
<td>$7,200</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Renaissance City Choirs</td>
<td>$3,600</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Renaissance City Wind Society</td>
<td>$3,150</td>
<td></td>
<td></td>
</tr>
<tr>
<td>River City Brass Band</td>
<td>$90,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>RiverQuest</td>
<td>$7,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Saltworks Theatre Company</td>
<td>$18,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Silver Eye Center for Photography</td>
<td>$9,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Society for Contemporary Craft</td>
<td>$45,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Soldiers &amp; Sailors Memorial Hall</td>
<td>$212,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>South Hills Chorale</td>
<td>$4,050</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Organization</td>
<td>Operating</td>
<td>Capital</td>
<td>Notes</td>
</tr>
<tr>
<td>---------------------------------------------------</td>
<td>-----------</td>
<td>---------</td>
<td>-----------------------------------------------------------------------</td>
</tr>
<tr>
<td>South Park Theatre</td>
<td>$ 8,100</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sprout Fund</td>
<td>$ 7,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sweetwater Center for the Arts</td>
<td>$ 35,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Three Rivers Young Peoples Orchestra</td>
<td>$ 9,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuesday Musical Club</td>
<td>$ 3,600</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Upper St. Clair Township Boyce Mayview Regional Park</td>
<td>$ 150,000</td>
<td>$ 235,000</td>
<td>Capital for accessibility ball field and playground ($125,000); soil erosion project ($50,000); park signage program ($60,000)</td>
</tr>
<tr>
<td>Western Pennsylvania Conservancy</td>
<td>$ 75,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>WQED Multi-Media</td>
<td>$ 200,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Young Men &amp; Women’s African Heritage Assoc.</td>
<td>$ 2,250</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Access and Opportunity Grants</td>
<td>$ 10,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Annual Grants</strong></td>
<td>$ 5,253,830</td>
<td>$ 401,000</td>
<td></td>
</tr>
<tr>
<td><strong>Connection Grants</strong></td>
<td>$ 250,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>District Administration</strong></td>
<td>$ 651,130</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Allocation Descriptions

**Contractual Assets**

**ALLEGHENY COUNTY LIBRARY ASSOCIATION**  
$5,768,000 (Operating)

The Allegheny County Library Association (ACLA) is a consortium of 45 member libraries that have joined to promote sharing of library services and resources. The Association is proposing to distribute the funds based on a formula that takes into account base support, distress, collection usage and population. The formula and distribution is subject to District Board approval. Funds also support bookmobile service.

**CARNEGIE LIBRARY OF PITTSBURGH**  
$18,128,000 (Operating)

The Carnegie Library of Pittsburgh serves not only as the principal library for the city and many non-city residents, but also as a district center and one of four resource libraries in the State of Pennsylvania. The Library coordinates the electronic information network among libraries in the county. Carnegie Library’s proposed 2011 operating budget is $27 million. The District’s funds would be used for general operating support.

Carnegie Library of Pittsburgh – EIN Grant  
$2,501,040

Carnegie Library is the fiscal agent for the Electronic Information Network, a county wide information network that links catalogs of county libraries and provides access to the Internet. The 2011 proposed operating budget of the EIN is $3.1 million. EIN would also receive a $75,000 connection grant for server replacement.

**THE CARNEGIE MUSEUMS**  
$2,771,700 (Operating)

The Carnegie Institute includes the Museum of Art, the Museum of Natural History, the Carnegie Science Center, the Andy Warhol Museum and the Music Hall. The proposed 2011 operating budget of the Carnegie Museums is $32.6 million. District operating funds would be used for general operating purposes.

CITY OF MCKEESPORT - RENZIEHAUSEN PARK  
$618,130 (Operating) $50,000 (Capital)

The City of McKeesport operates a 257-acre park, which is made up of various natural settings, recreational fields and facilities and a heritage center. The proposed 2011 operating budget for Renzie Park is $975,000.

The District’s operating funds are used to support the general operation of the park, including such items as salaries, materials and repairs. Capital funds would be used for resurfacing parking and road areas, shade tree replacement and recreation area lighting.

CITY OF PITTSBURGH - REGIONAL PARKS  
$4,843,000 (Operating) $782,500 (Capital)

The City’s long range plan list four qualifying regional parks: Frick, Highland, Riverview and Schenley. These parks have a mixture of natural venues as well as recreational facilities. The proposed 2011 operating budget for the four regional parks is $8.1 million.

The District’s operating funds would be used to support the general operations of the parks, including such items as salaries, materials and repairs. Capital funds would be used for several projects including sidewalk repairs, step, wall and fence repair, playground installation and park road paving.

COUNTY OF ALLEGHENY - REGIONAL PARKS  
$17,510,000 (Operating) $782,500 (Capital)

Allegheny County operates nine regional parks, which comprise nearly 12,000 acres and include natural settings, picnic areas, recreational facilities and fields. The proposed 2011 budget for the parks is $28.4 million.

The District’s operating funds would be used to support the general operation of parks, including such items as salaries, materials and repairs.
capital funding is required by the Act to be at least 1% of tax revenue. Capital funds would be used for playground, pool and restroom repairs, spray park and pavilion installation, and road resurfacing.

**THE NATIONAL AVIARY IN PITTSBURGH**
$1,063,000 (Operating)

Once part of the City’s park system, the Aviary began operations as a private non-profit organization on July 1, 1992, under a 25-year lease agreement with the City of Pittsburgh. The Aviary has 500 birds representing various continents and houses them in a facility located in West Park. The Aviary’s proposed 2011 operating budget is $3.8 million.

The District’s operating funds would be used to support the general operations of the facility including salaries, utilities and repairs.

**PHIPPS CONSERVATORY and BOTANICAL GARDENS**
$2,088,400 (Operating)

Phipps Conservatory consists of 13 interconnected exhibition buildings offering 43,000 square feet of under-glass exhibit space and another 44,000 square feet in greenhouses and growing areas. Once operated by the City of Pittsburgh’s Parks and Recreation Department, the facility has been leased to Phipps Conservatory Inc. which, took over operations in July 1993. Phipps Conservatory’s proposed 2011 operating budget is $6.4 million.

The District’s operating funds would be used to support the general operations of the facility.

**THE PITTSBURGH ZOO & PPG AQUARIUM**
$3,287,300 (Operating)

The Pittsburgh Zoo is operated by the Pittsburgh Zoological Society, which took over operations and management at the beginning of 1994. The Zoo sits on 77 acres and is home to 2,400 animals and 346 species. The Zoo’s 2011 operating budget is $14.8 million.

The District’s operating funds would be used to support the general operations of the facility including salary and non-salary expenses.

---

**Annual Grants**

**AFRO-AMERICAN MUSIC INSTITUTE**
$25,000 (Operating)

This organization trains children and adults in various styles of African-American music, conducts public performances and a summer music camp for youth. Funds would be used for scholarships for disadvantaged youth and program expenses.

**ALLEGHENY LAND TRUST**
$7,500 (Operating)  $166,000 (Capital)

The Land Trust represents eight incorporated nonprofit organizations and several municipalities that sponsor individual trails. Funds would be used for general administrative support and capital funds would be for Yough Trail resurfacing ($15,000) and Steel Valley Trail construction ($151,000).

**ALLE-KISKI VALLEY HISTORICAL SOCIETY**
$2,250 (Operating)

The Society operates a museum in Tarentum dedicated to preserving and promoting the industrial and cultural heritage of the Allegheny Valley region. Funds are for general operating support.

**AMERICAN JEWISH MUSEUM OF THE JCC**
$2,250 (Operating)

Operating support for the museum located in the Jewish Community Center. The museum presents Jewish art and artifacts in a multi-cultural context and provides educational opportunities based on traditional themes.

**ANDREW CARNEGIE FREE LIBRARY OF CARNEGIE**
$5,000 (Operating)

Funds towards restoring a multi-purpose programming space at the Music Hall. This historic three story building, houses a music hall, library, gymnasium, Civil War museum and
meeting rooms. In 2010 the restoration of the Civil War room was completed.

**ARTISTS IMAGE RESOURCES**

$2,250 (Operating)

Funds for staff development and general operating costs for programming and production involving the art of printmaking at a studio located in Pittsburgh.

**ASSOCIATED ARTISTS**

$2,500 (Operating)

Funds for general operations for an artist-run organization presenting contemporary visual arts exhibitions and educational outreach programs.

**ATTACK THEATRE**

$12,000 (Operating)

Funds for general operations for a dance company that combines modern dance, original live music, multimedia and interdisciplinary art forms in performances and outreach programs.

**AUDUBON SOCIETY OF WESTERN PENNSYLVANIA**

$10,000 (Operating)

Funds would support the Society’s environmental education program, including outreach efforts. The organization offers programs and services at its Beechwood Farms Nature Reserve, a 143-acre area with five miles of trails, and through outreach to schools to increase the public’s environmental literacy.

**AUGUST WILSON CENTER FOR AFRICAN AMERICAN CULTURAL**

$275,000 (Operating)

Operating support for cultural center located in downtown Pittsburgh. Activities for 2010-2011 season include programming in music, dance and theater as well as education programs and exhibits.

**AVONWORTH MUNICIPAL AUTHORITY - ACORD PARK**

$27,000 (Operating)

The Avonworth Municipal Authority, consisting of Ben Avon, Ben Avon Heights, Emsworth Borough and Ohio and Kilbuck Townships, is the joint owner and operator of Acord Park. Operating funds would be used to support maintenance programs.

**BACH CHOIR**

$5,000 (Operating)

Operating funds to support subscription series of 100-member choir that performs major choral works by Bach and other composers.

**BRICOLAGE PRODUCTIONS**

$2,250 (Operating)

Funds for general operating costs of a theater company that performs in the Cultural District. Company performs a broad spectrum of original works, adaptations and collaborations.

**BULGARIAN NATIONAL EDUCATION & CULTURAL CENTER**

$4,500 (Operating)

Funds would be used to provide educational and cultural programs showcasing the heritage of this ethnic group at a center located in West Homestead.

**CALLIOPE: THE PITTSBURGH FOLK MUSIC SOCIETY**

$6,750 (Operating)

This organization preserves and promotes traditional folk music and related art forms in Western Pennsylvania. Funds would be used to support concerts, classes and other programs.

**CHATHAM BAROQUE**

$12,000 (Operating)

Funds would be used to support performances, outreach programs and administrative expenses of this organization that performs concerts featuring music of the 17th and 18th centuries.
CHILDREN’S FESTIVAL CHORUS  
$8,100  (Operating)  
This organization provides professional choral music training and performance opportunities for musically gifted children. Operating funds would support its concerts and an outreach program with visiting artists.

CHILDREN’S MUSEUM OF PITTSBURGH  
$210,000  (Operating)  
The Museum uses interactive exhibits, artifacts, performances, activities and outreach programs to educate young children and their families. Operating funds would be used for general support.

CITY THEATRE  
$80,000 (Operating)  
The organization owns and operates a two-theater complex that produces and stages contemporary plays each season. It sponsors ongoing community outreach projects and educational programs, and offers subsidized tickets to schoolchildren. Operating funds would support performances and outreach programs.

COMMUNITY THEATER PROJECT  
$32,500 (Operating)  
The organization operates the Kelly Strayhorn Theater. Funds would be used to subsidize rental fees for arts programming for small to medium sized arts organizations and for technical and children’s outreach programs. $15,000 would go towards roof repairs.

DANCE ALLOY  
$25,000  (Operating)  
The Dance Alloy is a professional contemporary dance company. Operating funds would support the company’s education and community outreach programs for children, including scholarships.

EDGECOOP SYMPHONY  
$2,880  (Operating)  
The Edgewood Symphony performs symphonic music in the eastern Allegheny County. Funds to support regular season of three subscription concerts and outreach concerts.

FOR – THE FATHER RYAN ARTS CENTER  
$2,250  (Operating)  
The Center is a program of Focus on Renewal (FOR), a social service organization founded in 1969. The 26,000 square foot newly renovated arts center is located in the main business district of McKees Rocks and includes theater, gallery and classroom space. Funds would be used to expand marketing.

FRICK ART AND HISTORICAL CENTER  
$50,000  (Operating)  
The Center features Clayton, the restored home of Henry Frick, a free art museum, carriage house, greenhouse and education center. Lectures, concerts and other programs are held in the museum auditorium. Funds would support the organization’s community day camp and after-school program, which serves youth in the Frick’s neighboring communities and other disadvantaged areas.

GATEWAY TO THE ARTS  
$30,000  (Operating)  
The organization presents and tours professional music, dance, mime, opera and theater programs in schools and provides a directory of arts resources for teachers. Funds would be used for administrative and program expenses.

GEMINI THEATER COMPANY  
$2,250  (Operating)  
Funds would support six interactive, children’s musicals and educational workshops where the children are encouraged to participate in the plays.

GREATER PITTSBURGH ARTS COUNCIL  
$60,000  (Operating)
This organization is the merger of Pro Arts and the Greater Pittsburgh Arts Alliance. Funds would be used to support ongoing programs that provide technical assistance to small and mid-sized arts organizations.

**HISTORICAL SOCIETY OF WESTERN PA**
$500,000  (Operating)

This organization operates the Senator John Heinz Regional History Center in Pittsburgh’s Strip District. The Center includes exhibit galleries, a library and archives, classroom space, children’s discovery place, and a public resource room. Operating funds would support operating expenses and the development of marketing strategies and support the operations of the Fort Pitt Museum, formerly a state operated museum.

**JAZZ WORKSHOP, INC.**
$4,500  (Operating)

Jazz Workshop provides free public concerts and jazz instrumental lessons for children in urban areas. Funds would be used to support its music education and community outreach programs.

**KUNTU REPERTORY THEATRE**
$25,000  (Operating)

Kuntu’s mission is to promote cultural and community understanding by providing a venue for African American artists to create and perform theatrical works. Productions are based on the African-American experience. Operating funds would be used for general administrative support.

**MANCHESTER CRAFTSMEN’S GUILD**
$200,000  (Operating)

This organization provides visual art exhibitions, lectures, workshops and concerts, including a jazz series. Its arts education programs serve disadvantaged youth. Funds would support the Guild’s art education programs.

**MATTRESS FACTORY**
$36,000  (Operating)

This museum commissions, presents and collects site-specific installation art. The pieces are developed by the artist while in residency at the organization. Operating funds would support the organization’s education programs.

**MCKEESPORT SYMPHONY SOCIETY**
$8,500  (Operating)

The Orchestra performs at various locations in and outside of the Mon Valley. Funds would support concerts, recitals, school performances and outreach programs.

**MENDELSOHN CHOIR**
$9,000  (Operating)

The Choir offers choral training, education programs and performance opportunities with the Pittsburgh Symphony. The touring company also presents independent performances. Funds would be used to support its performance season.

**NEW HAZLETT THEATER**
$9,000  (Operating)

Operating support for the management and operation of the renovated 450-seat community theater facility, which opened in September 2006 in the former Public Theater space on the North Side.

**NEW HORIZON THEATER**
$11,000  (Operating)

The Theater Company presents plays about the African-American experience to celebrate and preserve that experience. Funds would support the organization’s 2010-2011 performance season.

**NORTH HILLS ART CENTER**
$2,250  (Operating)

Operating support for art center that provides classes in visual arts for amateur and professional artists and mounts exhibits of local artists.
NORTH SUBURBAN SYMPHONIC BAND
$1,800 (Operating)

Operating grant is to support four performance series concerts for organization that performs a wide repertoire of band music from classical to modern.

OPERA THEATER OF PITTSBURGH
$8,100 (Operating)

Funds would support this opera company’s educational programs, main stage productions and outreach concerts. The organization provides an opportunity for emerging opera and vocal talents to engage in main stage and other performances.

PITTSBURGH BALLET THEATRE
$120,000 (Operating)

The Ballet’s season consists of five productions at the Benedum Center and Byham Theater and free performances in county parks. Requested funds would support the arts education and outreach programs of this ballet company.

PITTSBURGH CAMERATA
$2,500 (Operating)

Funds would be used for operating support for this a cappella choral group. The 2010-2011 season includes nine performances in Squirrel Hill, Mt. Lebanon and Highland Park.

PITTSBURGH CHAMBER MUSIC SOCIETY
$7,200 (Operating)

Besides its concert series, the Society brings ensembles to schools, universities and community venues. Funds would be used for audience development, community outreach and its annual concert series.

PITTSBURGH CIVIC LIGHT OPERA (CLO)
$118,000 (Operating)

In addition to conducting more than 100 performances at the Benedum Center and Byham Theater, the CLO tours and operates an Academy of Musical Theater. It provides musical theater training, and education and outreach programs. Funds would support the organization’s 2011 season and related education and outreach programs.

PITTSBURGH CIVIC ORCHESTRA
$2,250 (Operating)

Funds would support outreach programs of orchestra including school visits, side by side performances with young musicians and general expenses.

PITTSBURGH COMMUNITY BROADCASTING – WYEP
$25,000 (Operating)

General support for programming and operating expenses of this public broadcasting station that plays a multicultural mix and sponsors events/activities in conjunction with other regional assets.

PITTSBURGH CONCERT CHORALE
$3,600 (Operating)

Funds would support the pop concerts of this 80-person chorus that sings traditional and contemporary works at various community locations.

PITTSBURGH CULTURAL TRUST
$800,000 (Operating)

The Trust manages several theaters and a gallery in Pittsburgh's Cultural District, and sponsors cultural programs. It is actively involved in the creation and development of an arts and entertainment district. Operating funds would be used to support the Trust’s programming, the Dance Council, Pittsburgh International Children’s Theater and facilities management efforts.

PITTSBURGH FILMMAKERS
$200,000 (Operating)

Operating funds to support merged organization that includes the Filmmakers and the Pittsburgh Center for the Arts. This nonprofit media arts center supports photography, video and film art with exhibits, film presentations, low cost equipment rentals, studios, visual art classes and
exhibitions. Operating funds would support the organization’s ongoing programs.

**PITTSBURGH GLASS CENTER**  
$27,000 (Operating)

Operating funds for administrative and marketing costs for glass making studio and exhibit facility located in the Penn Avenue arts district.

**PITTSBURGH IRISH AND CLASSICAL THEATRE**  
$30,000 (Operating)

Operating support for theater organization 2011 season, which concentrates on works by Irish and classical English playwrights.

**PITTSBURGH MUSICAL THEATER**  
$36,000 (Operating)

Operating support for theater company’s 2010-2011 performances, educational programs and marketing.

**PITTSBURGH NEW MUSIC ENSEMBLE**  
$4,500 (Operating)

Operating funds for 2011 season. Ensemble has transformed into a summer only season with a smaller core of ensemble musicians and guests performing contemporary music.

**PITTSBURGH OPERA**  
$130,000 (Operating)

Operating funds would support the Opera’s 2010-2011 season of four operas with 16 performances and opera-related programs.

**PITTSBURGH PHILHARMONIC**  
$2,250 (Operating)

The Symphony, which has brass and string ensembles as well as a flute trio, plays classical and contemporary music. Funds would support its annual and outreach concerts as well as related programs.

**PITTSBURGH PLAYWRIGHTS THEATRE**  
$5,000 (Operating)

Operating support for 2011 season of mainly local playwrights at its 100 seat Cultural District theater.

**PITTSBURGH PUBLIC THEATER**  
$140,000 (Operating)

Theater stages seven productions annually and provides education and outreach programs. Funds would support general operating expenses, including community outreach efforts.

**PITTSBURGH SYMPHONY SOCIETY**  
$950,000 (Operating)

Known internationally, the Symphony performs concerts and conducts a major outreach program for young people and underserved audiences. Operating funds would support its performance season and outreach programs.

**PITTSBURGH YOUTH BALLET**  
$4,500 (Operating)

Operating support for 2010-2011 season for South Hills ballet company.

**PITTSBURGH YOUTH SYMPHONY ORCHESTRA**  
$8,100 (Operating)

The Orchestra provides classical music education opportunities for young people. Funds would support the organization’s 2010-2011 season, including four free concerts.

**PRIME STAGE**  
$8,100 (Operating)

Funds would support this performing arts organization that produces theater specifically for adolescents, provides a mentoring program and commissions new plays for and by teenagers.
QUANTUM THEATRE
$10,000 (Operating)

Operating support for 2011 season for the theater company that combines local and national talent to produce challenging works.

RENAISSANCE & BAROQUE SOCIETY
$7,200 (Operating)

The Society’s focus is the presentation of “early” music including medieval, renaissance, baroque and early classical music. Funds would support ongoing outreach and education programs.

RENAISSANCE CITY CHOIRS
$3,600 (Operating)

Founded in 1984, its men’s and women’s choirs perform a three concert series. Funds would be used for general operating expenses.

RENAISSANCE CITY WIND MUSIC SOCIETY
$3,150 (Operating)

Funds would support this chamber music group’s concerts, outreach programs, educational programs, radio broadcasts and new works. The Society performs in architectural landmarks, has a concert series and tours outside the region.

RIVER CITY BRASS BAND
$90,000 (Operating)

The Band performs 56 concerts in eight community locations in Allegheny County as well as Westmoreland and Cambria counties. It also conducts school performances. Operating funds would support the regional concert series of the Band.

RIVER QUEST
$7,500 (Operating)

River Quest is a traveling navy vessel used for environmental education programs. Funds would be used for general operating expenses.

SALTWORKS THEATRE COMPANY
$18,000 (Operating)

The Company presents theatrical performances and educational program that address social issues affecting young people. Funds would be used for general operating support.

SILVER EYE CENTER FOR PHOTOGRAPHY
$9,000 (Operating)

The Center presents photography exhibitions, including commercial, digital and landscape works and offers educational programs related to the field. Funds would support general operating expenses and audience development efforts.

SOCIETY FOR CONTEMPORARY CRAFT
$45,000 (Operating)

The Society’s art form is craft materials: ceramic, glass, wood, metal and fiber. Its exhibits are free to the public. Funds would support ongoing programs, including exhibitions, educational programs, and community outreach.

SOLDIERS AND SAILORS MEMORIAL HALL
$212,500 (Operating)

Over 100 years old, the complex consists of a museum and library about men and women of the armed forces as well as a performance hall and meeting facilities. The museum also collects important manuscripts and records about local military service. The District’s operating funds would be used to support the operations of the museum.

SOUTH HILLS CHORALE
$4,050 (Operating)

Funds would support 2010-2011 season and general administrative expenses for volunteer singers that perform in concert and at numerous charitable facilities throughout the area.
SOUTH PARK THEATRE
$8,100 (Operating)

Funds will be used in the production and promotion of stage performances and educational programs for children.

SPROUT FUND
$7,500 (Operating)

The Sprout Fund will use the operating funds to support its 2011 public art program involving the installation of murals at various locations.

SWEETWATER CENTER FOR THE ARTS
$35,000 (Operating)

Sweetwater provides educational programs in visual, design, performing, decorative and production art in Pittsburgh’s western, northern and southern suburbs. In addition, it offers classes in cuisine, poetry, language, horticulture and general interest subjects. The operating grant would support administrative expenses.

THREE RIVERS YOUNG PEOPLES ORCHESTRA
$9,000 (Operating)

The orchestras provide musical training and performance opportunities for young people, ages 8 to 18. Funds would be used for general operating support.

TUESDAY MUSICAL CLUB
$3,600 (Operating)

The organization, founded as an outlet for women musicians, is 118 years old. Its free classical music recitals, operas and programs are presented throughout Allegheny County. The group also provides scholarships for high school music students. Funds would support administrative and program expenses.

BOYCE-MAYVIEW (UPPER ST. CLAIR TWP). REGIONAL PARK
$150,000 (Operating) $235,000 (Capital)

Funds would be used to support this 470 acre Boyce/Mayview park area located in Upper St. Clair. A master plan for the park was completed in 1999. The park will be a combination of active and passive recreation facilities including trails and a nature center. Capital funds for accessibility ball field and playground, soil erosion project and park signage program.

WESTERN PENNSYLVANIA CONSERVANCY
$75,000 (Operating)

The organization plants, and with volunteer support, maintains flowerbeds throughout the region. District operating funds would be used to maintain existing community floral beds in Pittsburgh and Allegheny County.

WQED MULTI-MEDIA
$200,000 (Operating)

Operating funds for WQEDfm89.3 for coverage of events, editing recordings in studio and providing 24-hour access to Cultural District programming for the public and for other production and administrative expenses.

YOUNG MEN & WOMEN’S AFRICAN HERITAGE ASSOCIATION – Nia Arts Program
$2,250 (Operating)

Funds would support the Nia Arts Program, an arts program that involves young people, ages 6-20 teaching instrument making, steel pan drum, heritage quilt making and mural painting.

Multi Year Assets

SPORTS AND EXHIBITION AUTHORITY Arena
$925,000 (Operating)

The grant would be used to defray the debt service on bonds issued to support and arena and
related developments. These costs would otherwise be the responsibility of Allegheny County and the City of Pittsburgh.

**SPORTS AND EXHIBITION AUTHORITY – Regional Destination Financing Plan**

$13,400,000 (Operating)

The grant supports the debt service on bonds issued for the construction of two new professional sports stadiums and the convention center.
### 2011 Administrative Budget

<table>
<thead>
<tr>
<th>Item</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$330,200</td>
</tr>
<tr>
<td>Social Security Tax (FICA)</td>
<td>$25,500</td>
</tr>
<tr>
<td>State Unemployment Tax (SUTA)</td>
<td>$1,200</td>
</tr>
<tr>
<td>Life/disability Insurance</td>
<td>$9,400</td>
</tr>
<tr>
<td>Health Benefits</td>
<td>$91,100</td>
</tr>
<tr>
<td>Retirement (Money Purchase Plan)</td>
<td>$25,510</td>
</tr>
<tr>
<td>Mileage/Travel/Expenses</td>
<td>$4,000</td>
</tr>
<tr>
<td>Advertising (Legal Notices)</td>
<td>$2,000</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>$5,000</td>
</tr>
<tr>
<td>Printing</td>
<td>$13,000</td>
</tr>
<tr>
<td>Legal Services</td>
<td>$30,600</td>
</tr>
<tr>
<td>Postage/Mailing Charges</td>
<td>$5,000</td>
</tr>
<tr>
<td>Equipment</td>
<td>$5,000</td>
</tr>
<tr>
<td>Rent</td>
<td>$47,000</td>
</tr>
<tr>
<td>Payroll and Bank Charges</td>
<td>$1,800</td>
</tr>
<tr>
<td>Audit Services</td>
<td>$17,500</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>$4,000</td>
</tr>
<tr>
<td>Insurance</td>
<td>$11,200</td>
</tr>
<tr>
<td>Contracted Services</td>
<td>$27,120</td>
</tr>
<tr>
<td>Memberships</td>
<td>$500</td>
</tr>
<tr>
<td><strong>Total Administrative Operating Budget</strong></td>
<td><strong>$656,630</strong></td>
</tr>
<tr>
<td>Special Project -Electronic Application</td>
<td>$10,250</td>
</tr>
<tr>
<td><strong>Total Estimated Expenses</strong></td>
<td><strong>$666,880</strong></td>
</tr>
</tbody>
</table>

### Funding

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tax Revenue</td>
<td>$651,130</td>
</tr>
<tr>
<td>Interest Income</td>
<td>$500</td>
</tr>
<tr>
<td>Surplus</td>
<td>$15,250</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$666,880</strong></td>
</tr>
</tbody>
</table>